

Contents

Foreword	vii
by <i>Raymond Lim</i> , Second Minister for Foreign Affairs, Singapore	
Acknowledgements	xi
List of Abbreviations	xiii
Introduction	xvii

The Third Generation Diplomats

1 Life's Lessons by <i>Lawrence Anderson</i>	3
2 Observing Others to Know Oneself by <i>Anil Kumar Nayar</i>	11
3 From Tanglin to Baghdad by <i>Albert Chua</i>	17
4 Earthquake, SARS, Tsunami and Cyclone: Lessons from Crisis Management by <i>Robert Chua</i>	21
5 A Pleasure and A Privilege by <i>Chua Thai Keong</i>	27
6 Of BMWs, Guerrillas and the Highway of Death: Snippets of a Diplomat's Life by <i>Simon Tensing De Cruz</i>	33
7 Learning with Master Chefs: Cooking a Treaty by <i>Burhan Gafoor</i>	43

8	From Indonesia to Brunei to Saudi Arabia by <i>Hirubalan V. P.</i>	49
9	Mission: Singaporeans Abroad by <i>Jeyaraj Benjamin William</i>	59
10	Exercise Our Brain, Open Our Heart by <i>Joseph K. H. Koh</i>	67
11	Philippines: Perception and Reality by <i>Lim Kheng Hua</i>	75
12	Mind Your Business by <i>Lim Thuan Kuan</i>	85
13	September 11: Ground Zero in Washington D.C. by <i>Stanley Loh</i>	91
14	Intellectual Property and Public Health: Negotiating at the World Trade Organization by <i>Vanu Gopala Menon</i>	97
15	A Small State's Diplomacy — Some Reflections by <i>Seetoh Hoy Cheng</i>	107
16	Singapore's Diplomatic Assets by <i>A. Selverajah</i>	115
17	From Lan Xang to Lac Lemau by <i>Karen Tan</i>	123
18	Lessons from Multilateral Diplomacy by <i>Tan Yee Woan</i>	131
19	Learning, Teamwork and Management for Success by <i>Tan York Chor</i>	137
20	A Day in the Life of a Symphony by <i>Michael Tay</i>	143
21	Would I Choose MFA Again? by <i>Wong Kwok Pun</i>	149
22	Annex I: Milestones of Singapore's External Relations from June 2005–December 2008	163
23	Annex II: List of Countries with which Singapore has Diplomatic Relations	207
24	Index	213